Welcome to Cracking the Nut Health 2016!

Connexus is pleased to have organized and launched this important learning event. We could not have done it without the help of an able Advisory Committee of Health Sector Specialists, as well as the support of many reputable sponsors. While this is our 7th Cracking the Nut® conference, it is our first time to apply this proven approach to address the tough issues facing the health sector.

The inspiration for this event came from a recent visit to Mozambique, where a colleague explained that the big challenges were the lack of funding for health sector infrastructure in developing countries and the difficulties creating results with silos of funding each focused on a specific malady. The Ebola epidemic shed light on the severity and urgency of this problem. In partnership with the Advisory Committee, we came up with the core emphasis for the first Cracking the Nut Health conference: The Role of Communities in Building Resilient Health Systems. From the many pressing “nuts to crack” related to improving health sector resiliency, we focused on the following three themes:

• Using measurement and analytics to improve accountability – We need to know what we are measuring to demonstrate improvements and sustainability;
• Leveraging partnerships to promote resilience – Local governments and donors recognize that there are limitations to what the public sector can achieve on its own and that partnership with the private sector is needed to achieve significant health impacts;
• Scaling technology and innovation to increase impact – We need to think outside the box to find creative ways to improve and scale health services in an equitable and accessible way.

I thank you for joining us on this adventure, as it is through participatory and inclusive dialogue that we can learn from the past and make progress toward resilient health systems.

Anita Campion
President & CEO, Connexus Corporation

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The Cracking the Nut Health Advisory Committee is pivotal in the planning process and success of the conference. Connexus is grateful for the participation and ongoing support of the conference’s Advisory Committee Members.

- Dr. Ahmed Attieg
- Dr. Bruno Bouchet
- Anita Campion
- Jodi Charles
- Sherri Haas
- Dr. Ishrat Husain
- Laura Kayser
- Rebecca Kohler
- Elizabeth Kohlway
- Anne LaFond
- Melissa Matlock
- Dr. Orhan Morhina
- Sara Pacqué-Margolis
- Dr. Christine Sow
- Patrick Starr
- Dr. Barbara Stillwell
- Shannon Smith
- Dr. Aye Aye Thwin
- Kristina Yarrow
CROSS CUTTING THEMES

USING MEASUREMENT AND ANALYTICS TO IMPROVE ACCOUNTABILITY

There is a paucity of evidence around health systems resiliency and even greater gaps in understanding of the interface between communities and individuals within a given health system. At the same time, there is growing interest in unpacking what makes health systems and the communities they serve more resilient. New methodological advances brought about by the explosion of big data and more cross disciplinary collaboration offers great promise. Consider the design of early warning systems to better predict and plan for shocks to a health system. Imagine fully interoperable information systems that offer real-time data for more evidence-based resource allocation and program-level decision-making; or crowd-sourcing tools that enable communities to more fully engage in monitoring health system performance and advocating for their own needs. This theme will also explore what are the current best practices (and evidence) to engage communities and individual in the governance of their health system.

LEVERAGING PARTNERSHIPS TO PROMOTE RESILIENCE

For health systems and communities to be resilient, they require active participation and engagement among a diverse set of stakeholders who share an interest in long-term viability. Too often, health systems are defined by the public sector structures and the interests of the employees that make up typical government health services. Yet, there is potential for the corporate sector, the informal economy and non-health actors to play increasingly direct roles in ensuring more robust health systems. New business models are underway at community, country and global levels, bringing about new ideas, new financing and different ways of doing business. For example, this theme will explore new partnership models, such as the Global Financing Facility, which aims to end maternal and child mortality by 2030.

SCALING TECHNOLOGY AND INNOVATION TO INCREASE IMPACT

Whether focused on digital communication, life-saving practices and products or investment strategies, renewed interest in innovation in global health is shaping how health systems develop. The challenge remains how to best harness and scale new practices and technologies that are serving users of the health system – the individual clients and communities. In addition, this theme will showcase what modalities exist to ensure technologies and other innovations are scaled equitably, are meeting community needs, are built to last, and can be used and adapted by those working within the health system.

Fun Facts About D.C.

Restaurants with History

In the last few years, Washington, DC has become a popular city for avid foodies, but many of the best restaurants in DC have an even longer history. Old Ebbitt’s Grill is considered the District’s first ever saloon. Gadsby’s Tavern in Old Town Alexandria was a favorite of George Washington and other founding fathers. And Ben’s Chili Bowl in the U Street Corridor has often frequented by such personalities as Duke Ellington, Martin Luther King, Jr., and even President Barack Obama.

source: dc.about.com
FINDING YOUR WAY

FHI 360 Conference Center

STAY CONNECTED

ONLINE CONFERENCE COMMUNITY

CRACKINGTHENUTHEALTH2016.PATHABLE.COM

Online tools to help you engage more deeply with the conference and fellow participants prior to, during and after the conference.

- Connect with other participants and browse the conference agenda in this private networking space for attendees.
- Learn from industry experts about how we can transform health systems globally.
- Share links from your social media profiles and highlight your own blog and post articles.
- Rediscover sessions by accessing conference materials.
REGISTRATION
Monday: 7:30AM-6:00PM
Tuesday: 7:30AM-6:00PM

LUNCH
Will be served in the Academy Hall Foyer.

FINDING YOUR WAY AROUND
Use the map on page 4. The Plenary and Rapid Fire sessions will take place in Academy Hall. Breakout sessions will take place in Academy Hall as well as the Vista Rooms and Angle Rooms.

BREAKOUT SESSIONS
First come, first served. Arrive early to guarantee a seat.

Vista Rooms A & B will be combined into one room, as will Angle Rooms A, B, & C.

GET CONNECTED
Network: FHI360guest
Password: internet360

JOIN THE DISCUSSION ON TWITTER
Use hashtag #CrkNutHealth to tweet about the conference and #AHACrkNutHealth for your “Aha! moments”

Follow us on Twitter @CrkNutHealth for logistics updates, schedule reminders, highlights, insights from the plenary panels and breakout sessions, and more!

FOLLOW us on Twitter
Follow @CrkNutHealth
Tweet with hashtag #CrkNutHealth

LIKE us on Facebook
facebook.com/ CrackingtheNutHealth

Advancing strong, resilient health systems that reach everyone, everywhere.

Achieving the goal of health for all.
## AGENDA AT-A-GLANCE

### MONDAY

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<td>9AM</td>
<td><strong>Keynote: The Global Imperative of Building Resilient Health Systems</strong>  – Michael Myers (The Rockefeller Foundation)</td>
<td>Academy Hall</td>
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<td>10AM</td>
<td><strong>Coffee &amp; Networking</strong></td>
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<td>10:15AM</td>
<td><strong>USING MEASUREMENT &amp; ANALYTICS TO IMPROVE ACCOUNTABILITY</strong></td>
<td><strong>LEVERAGING PARTNERSHIPS TO PROMOTE RESILIENCE</strong></td>
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<td>Unorthodox Approaches for Marrying Health System Supply and Demand – Jonathan Pearson, Emily Barkin, Katherine Grau-Zavaleta, Mirtha Gonzalez (Deloitte Consulting LLP)</td>
<td>Improving Youth-Friendly Health Services through Partnerships – Dr. Aidee DeGregario, Deborah Almond, Brad Kerner (Save the Children)</td>
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<td>11:45AM</td>
<td><strong>Lunch &amp; RapidFire Sessions</strong></td>
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<td>Option 2: RapidFire Sessions – Madina Nakibirige (Cardno Emerging Markets USA), Katie Sears (Palladium)</td>
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<td>Option 2: Lunch &amp; Networking</td>
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<td></td>
<td>Location: Academy Hall Foyer</td>
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<td>Location: Vista Room</td>
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<tr>
<td>2:30PM</td>
<td><strong>Coffee &amp; Networking</strong></td>
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<td><strong>Building Strong Community Health Information Systems: Interaction of Health Systems, Communities, and Technology</strong> – Dyness Kasungami, Sarah Andersson, Fadzai Mutseyekwa, Vikas Dwivedi (JSI), Walter Ndesanjo (Ministry of Health, Tanzania)</td>
<td>From Strategic to Sustainable Partnerships: Creating Shared Value for Resilient Health Systems – Kimberly Switlick-Prose, Kate Donovan McNabb (Deloitte Consulting LLP)</td>
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<td><strong>Plenary Panel: Leveraging Public-Private Partnerships to Build Resilient Health Systems</strong> – Panelists: Nazo Kureshy, David Milestone, Victoria Graham, Emily Wainwright (USAID)</td>
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<td><strong>Day 1 Wrap Up</strong> – Patrick Starr (Connexus)</td>
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TUESDAY

8:30AM Welcome Remarks – Melissa Matlock (Connexus)
Room: Academy Hall

9AM Plenary Panel: Financing Health – Facilitator: Anita Campion (Connexus); Panelists: Beth Bafford (Calvert Foundation), Baily Kempner (The Abraaj Group), Aron Betru (Milken Institute)
Location: Academy Hall

10AM Coffee & Networking

10:15AM Using Measurement & Analytics to Improve Accountability

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<td>Engaging Communities for Partnership Defined Quality and Better Accountability – Dr. Moriam Olaide Jagun (USAID/Nigeria)</td>
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<td>Location: Vista Room</td>
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<td>Adapting Strong Partnerships to Spotlight Frontline Health Workers in the Wake of the Ebola Crisis – Carolyn Moore (Jhpiego), Dr. Laura Hoemeke, Vince Blaser (IntraHealth International), Joan Halloway (Frontline Health Workers Coalition)</td>
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<td>Location: Academy Hall</td>
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<td>Leveraging Technology and Community Partnerships to Build Clinical Research Capacity in Low-Resource Countries – Alex Rosenthal (NIAID), Tina Mendelson, Usman Sheikh (Deloitte Consulting LLP)</td>
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<td>Location: Angle Room</td>
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11:45AM Lunch & Networking

1PM From Data to Action: Guatemala’s Health Indicators System – Lorena Moreira (Palladium)
Location: Vista Room

| Building Resilience of National Health Information Systems through Community Engagement |
| Scaling National and Global Health Information Systems with OpenHIE |
| – Dr. Theo Lippeveld, Anne LaFond, Tariq Azim (JSI) |
| – David Potenziani, Leah McManus (IntraHealth International), Liz Peloso (PATH), Denise Johnson (ICF International) |
| Location: Academy Hall |
| Location: Angle Room |

2:30PM Coffee & Networking

2:45PM Strategic use of Program Monitoring Data to Enable Adaptive Program Management and Responsiveness to Communities – Anne LaFond, Mattias Wiklund (JSI), Dr. Lisa Hirschhorn (Ariandne Labs)
Location: Vista Room

| Leverage Partnership to Design and Implement a Community-Owned and Led Health Insurance Program – Dr. Jean Kagubare (Management Sciences for Health) |
| How Much is Enough? An Evaluation of an mHealth Community Health Worker Strengthening Program to Improve Maternal and Newborn Health in India – Elin Murless, Jaya Menon (Catholic Relief Services) |
| Location: Academy Hall |
| Location: Angle Room |

4:15PM Coffee & Networking

4:30PM Plenary Panel: The Power of Private Partnerships – Facilitator: Jennifer Potts (Innovations in Healthcare); Panelists: Ting Shih (ClickMedix), Alden Zecha (We Scale Impact), Peter Gross (MicroEnsure)
Location: Academy Hall

5:30PM Closing Remarks - Rebecca Kohler (IntraHealth International)
Location: Academy Hall
MORNING PLENARY
8:30-10AM

WELCOME REMARKS & INTRODUCTION
Academy Hall
8:30-9AM

SPEAKER
Anita Campion, Connexus Corporation

KEYNOTE: THE GLOBAL IMPERATIVE OF BUILDING RESILIENT HEALTH SYSTEMS
Academy Hall
9:00-10AM

Mr. Michael Myers, Managing Director of The Rockefeller Foundation, will discuss the “global imperative” of building resilient health systems. Mr. Myers will address how we can design global health interventions and channel investments that leverage partnerships and community resources to build resilient health systems that are accountable to communities and clients. Furthermore, he will share how The Rockefeller Foundation is supporting technology and innovation to address health issues and expanding the provision of routine care as well as crisis response through its initiatives in developing countries around the world.

SPEAKER
Michael Myers, Managing Director, The Rockefeller Foundation

COFFEE & NETWORKING
10-10:15AM

Fun Facts about D.C.

Library of Congress

Library of Congress

Library of Congress Gutenberg Bible

Founded on April 24th, 1800, the Library of Congress is the oldest cultural institution in the United States. It houses over 162 million volumes on over 838 miles of bookshelves. It is the largest library in the world with the largest collection of rare books in the North American, including one of the three perfect copies of the Gutenberg Bible. The smallest book in the Library of Congress is “Old King Cole” and it’s 1/25” by 1/25” or about the size of the period at the end of this sentence.

Source: Library of Congress
**BREAKOUT SESSIONS**

**10:15-11:45AM**

**USING MEASUREMENT & ANALYTICS TO IMPROVE ACCOUNTABILITY**

**Unorthodox Approaches for Marrying Health System Supply and Demand**

**Location:** Vista Room

The Decentralized Primary Health Services Index goes beyond measuring provision outputs or technical aspects of health services to analyzing the convergence of health system supply and demand. In this session, Deloitte will highlight the application of the Index in municipalities with decentralized health systems as part of the USAID Honduras | NEXOS project: Transparent Local Government and Improved Service Delivery. By looking at institutional, technical, and social variables, the Index examines service provision and accountability at the local level, as well as the effectiveness of decentralized health services along the supply chain. Deloitte will share insights regarding improvement areas and gaps in access and quality to inform program planning, and will leverage participant expertise to explore further possibilities for strengthening measurable accountability approaches.

**SPEAKER**

Jonathan Pearson, Deloitte Consulting LLP
Emily Barkin, Deloitte Consulting LLP
Katherine Grau-Zavaleta, Deloitte Consulting LLP
Mirtha Gonzalez, Deloitte Consulting LLP

**LEVERAGING PARTNERSHIPS TO PROMOTE RESILIENCE**

**Improving Youth-Friendly Health Services through Partnerships**

**Location:** Academy Hall

Partnership Defined Quality (PDQ) is Save the Children’s flagship approach to improve quality of services by engaging community participation and ownership in the planning, implementation, monitoring and evaluation of service delivery at the health facility level. Recently, Save the Children adapted the methodology specifically to meet the needs of adolescents and youth, called Partnership Defined Quality for Youth (PDQ-Y), with the goal of making health services more approachable for adolescents and youth, while including youth participation in the quality improvement process. Through a participatory session dividing the room into three key stakeholder groups, participants will gain knowledge of this process to improve youth-friendly health services, understand youth involvement in the quality improvement process, and experience the power that partnerships have for increasing social accountability for improved health services.

**SPEAKERS**

Dr. Aidee DeGregario, Save the Children
Deborah Almond, Save the Children
Brad Kerner, Save the Children

**SCALING TECHNOLOGY & INNOVATION TO INCREASE IMPACT**

**Cost-Effective Technology for Effective and Rapid TB Response in Nigeria**

**Location:** Angle Room

This session will focus on how a cost-effective digital reporting system (GxAlert) for drug-resistant tuberculosis (DR-TB) in one country can be systematically scaled up and replicated in other settings. In Nigeria, Abt Associates and SystemOne developed an innovative mobile-based solution that instantly sends GeneXpert diagnostic results to key health system actors to enable quick enrollment of newly diagnosed patients in a DR-TB treatment program. In order to reach scale, GxAlert needed buy-in and investment from the government, which proved to be challenging. However, in 2015 GxAlert was adopted as the national notification/data collection tool for DR-TB. Abt and SystemOne will share key lessons learned in developing and scaling the system, and through different role play scenarios, participants will have the opportunity to problem solve some of the typical challenges associated with scaling up new technologies.

**SPEAKERS**

Kehinde Agbaiyero, Abt Associates
Chris Macek, SystemOne
LUNCH SESSIONS
11:45AM-1PM

OPTION 1: LUNCH & NETWORKING
ACADEMY HALL FOYER

Grab some lunch and feel free to network with fellow participants or grab a seat in Academy Hall to listen to these sessions.

OPTION 2: RAPIDFIRE SESSIONS

Performance-Based Grants and Improved Health Systems Governance: Evidence from Uganda

Location: Academy Hall
12PM

This session will describe how Cardno’s USAID/Uganda funded Strengthening Decentralization for Sustainability (SDS) Program adapted a performance-based financing (PBF) granting intervention to improve health systems in Uganda. For this intervention, USAID/SDS premised that improving management and leadership capacities at district local governments would lead to improved governance and service delivery that would in turn improve community wellbeing. Results to date as obtained through a Collaborating, Learning and Adapting (CLA) Impact study and program performance reviews, indicate that this USAID/SDS PBF granting intervention has enhanced local revenue for public health, which in turn increased resources for social sector service delivery. It is further clarified by the CLA impact study that the USAID/SDS PBF grants have contributed to strengthened local health systems in the 35 partner districts and hence people’s health. This session will share detailed highlights of the PBF granting impact study.

SPEAKER
Madina Nakibirige, Cardno Emerging Markets USA, Ltd.

Afghanistan’s Health System and the Need for Resiliency

Location: Academy Hall
12:15PM

This session will discuss the challenges faced by the Afghan health system and how these obstacles are being dealt with by the USAID Health Sector Resiliency Project (HSR) in Afghanistan. Given the country’s high dependency on donor funding, slow economic growth, and an overall lack of capacity in human resources and management, HSR seeks to improve health sector governance, increase domestic financing for health services, and strengthen public health human resources systems. By utilizing mobile technology to engage communities and strengthening public/private partnerships through increased dialogue, the public health system is becoming more transparent. HSR has supported the implementation of revenue generating strategies including taxes and user fees as well as engaging the private sector to help finance Afghanistan’s health Sector. The project has seen successful in its efforts to reform human resources of health (HRH) processes. This session will give participants a practical example of health financing and capacity building to create a more resilient health system.

SPEAKER
Katie Sears, Palladium

Global Health Council (GHC) is the leading membership organization supporting and connecting advocates, implementers and stakeholders around global health priorities worldwide.

Become a member today!
globalhealth.org/join
**BREAKOUT SESSIONS**

**1-2:30PM**

**USING MEASUREMENT & ANALYTICS TO IMPROVE ACCOUNTABILITY**

**Data Driven Planning for Increasing Access and Utilization of Health and Nutrition Services**

*Location: Vista Room*

The decentralized planning and management process is cyclical and iterative, not a one-time event. It must identify local needs, establish appropriate solutions and realistic targets, conduct regular reviews of progress, and ensure corrective action on a regular basis. The USAID funded MaMoni Health Systems Strengthening Project introduced an evidence-based approach to decentralized planning and management of maternal, newborn, child health, family planning, and nutrition services. By integrating locally relevant data collection and analysis in the existing planning and management cycle, the project found that program managers felt empowered and confident in their local level decision making. Engagement and ownership of local stakeholders in this process helps to mobilize additional resources and further contribute to long-term sustainability and accountability over time. Participants will walk through a real life case study to develop a performance management plan that responds to new information.

**SPEAKERS**

Dr. Afsana Karim, Save the Children
Dr. Umme Salma Jahan Meena, USAID
Dr. Akib Uddin, Ministry of Health, Family Welfare, Government of Bangladesh

**LEVERAGING PARTNERSHIPS TO PROMOTE RESILIENCE**

**Creating a Lifeline: Sustainable Financing for Health Worker Training**

*Location: Academy Hall*

Since 2011, IntraHealth International, through its USAID-funded FUNZOKenya project, has been supporting human resources for health (HRH) through a variety of interventions in Kenya. IntraHealth collaborated with the Kenyan Higher Education Loan Board (HELB) to develop the Afya Elimu Fund (AEF). The establishment of the AEF health education fund has provided access to financial support for young adults seeking a healthcare career. The loans have been made available through a combined partnership in which HELB has contributed 51%, IntraHealth with USAID funds 47%, and the private sector 2%. Additionally, IntraHealth has also supported the improvement of health worker training institutions. This session will feature personal stories from project staff, loan recipients, and representatives of the training institutions, in addition to the overall analysis of the complex partnerships and the project’s achievements, innovations, and lessons learned.

**SPEAKERS**

Rebecca Kohler, IntraHealth International
Dr. Caroline Karutu, IntraHealth International

**SCALING TECHNOLOGY & INNOVATION TO INCREASE IMPACT**

**Building Resilient Community Health Systems in Complex Environments- Liberia, Nepal, and Pakistan**

*Location: Angle Room*

Countries on the path towards economic, social or health progress are sometimes struck by the unexpected: disease outbreak, natural disasters, or political unrest. These situations require employing more resilient strategies, particularly at the community level, to sustain gains and safeguard health. This session will highlight the role of community health systems (CHS) and their response to threats, including using innovative interventions and/or approaches to improve resilience in complex environments. John Snow, Inc. will discuss its experience in three different settings: 1) transitioning from Ebola response to recovery in Liberia; 2) engaging the community in recovery after Nepal's 2015 earthquake; and 3) building community resiliency among political complexities in Pakistan. Participants will have the opportunity to engage in more in-depth discussions in this session through focused breakout group discussions.

**SPEAKERS**

Dr. Rose Macauley, JSI Research & Training Institute, Inc.
Leela Khanal, JSI Research & Training Institute, Inc.
Nancy Brady, JSI Research & Training Institute, Inc.

**COFFEE & NETWORKING**

**2:30-2:45PM**
BREAKOUT SESSIONS

2:45-4:15PM

USING MEASUREMENT & ANALYTICS TO IMPROVE ACCOUNTABILITY

Building Strong Community Health Information Systems: Interaction of Health Systems, Communities, and Technology

Location: Vista Room

Resilient health systems need timely and complete data from all levels of the health system. Current approaches to community Health Information Systems (cHIS) are often technology-driven and focus on disease-specific programs, fostering the notion that e-health requires only a one-time investment. This underestimates the need for an integrated national HIS with on-going maintenance, supervision and support for the community health workers. This session will explore results from two multi-country cHIS reviews, which displayed the gap between the existence of data and its availability for program monitoring and evaluation. Additionally, panelists will share their approaches in sub-Saharan Africa to developing people-centered, technology-enabled cHIS that take into account the environments, stakeholders’ needs, and health systems.

SPEAKERS
Dyness Kasungami, JSI
Sarah Andersson, JSI
Fadzai Mutseyekwa, JSI
Vikas Dwivedi, JSI
Walter Desanjo, Ministry of Health, Community, Development, Gender, Elderly and Children, Tanzania

LEVERAGING PARTNERSHIPS TO PROMOTE RESILIENCE

From Strategic to Sustainable Partnerships: Creating Shared Value for Resilient Health Systems

Location: Academy Hall

During this session, Deloitte Consulting will highlight how its USAID-funded END program is supporting six countries in Africa to meet control and elimination targets for neglected tropical diseases (NTDs). While some END countries are on track to meet these targets, most lack sufficient funding, diversified funding sources for resilient programs, and partnerships to enable integrated ecosystems that can help them meet and sustain their targets. One area of focus is strategic social partnerships (SSPs). SSPs encompass any collaboration between the public, private, and/or social sectors which addresses a social issue. Furthermore, SSPs recognize that to create lasting and meaningful collaboration, there must be benefit to both sides—a concept also known as shared value. However, articulating that value, or business case, in a way that resonates with both sides is difficult. This session will enhance participants’ ability to form partnerships through introducing and practicing approaches to articulating shared value.

SPEAKERS
Kimberly Switlick-Prose, Deloitte Consulting LLP
Kate Donovan McNabb, Deloitte Consulting LLP

SCALING TECHNOLOGY & INNOVATION TO INCREASE IMPACT

Beyond Phones: What You Need to Know in Designing and Implementing Cost-Effective and Impactful mHealth Solutions

Location: Angle Room

Building and implementing mobile health (mHealth) tools to support or scale up pre-existing community programs can be challenging and high-risk, especially for small, community-based organizations with limited resources. Drawing from Dimagi’s experience helping over 300 organizations in building mHealth systems, this interactive workshop will present participants with the necessary considerations and tools to overcome barriers that prevent mHealth projects from delivering value at scale. Participants will have a chance to explore tools, such as the mHealth Maturity Model or the mHealth Total Cost of Ownership Model, that help to plan for the costs, measurements and implementation that go into deploying mHealth solutions.

SPEAKERS
Amy Cooper, Dimagi
Molly Flynn, Dimagi

COFFEE & NETWORKING

4:15-4:30PM
AFTERNOON PLENARY
4:30-5:30PM

PLENARY PANEL
Academy Hall
4:30-5:30PM

Leveraging Public-Private Partnerships to Build Resilient Health Systems

Resilient health systems are at the core of USAID’s goals in health: Ending Preventable Maternal and Child Deaths; Creating a AIDS-free Generation; and Protecting Communities from Infectious Diseases. It is essential for health systems to leverage effective partnerships with communities to accelerate progress towards ambitious goals in health. Partnerships between communities and critical systems actors harness local and community knowledge, networks, and resources to improve trust, adaptation, and accountability in systems.

USAID will host a series of short presentations highlighting different types of partnerships and exploring what motivates different stakeholders to join and to remain committed. Nazo Kureshy will discuss the potential of new partnerships between governments, civil society, and the private sector to develop policies and systems which strengthen community health worker programs. David Milestone will speak to his experience with Aspen Management Partnership for Health which leverages private sector experience and leadership to build health systems. Victoria Graham will share the advantages of leveraging non-traditional partnerships with faith-based organizations. Finally, Emily Wainwright will explore partnerships within and outside traditional health systems that address donated drugs from neglected tropical diseases.

PANELISTS
Nazo Kureshy, Team Leader, Community Health, Office of Health, Infectious Diseases and Nutrition, USAID
David Milestone, Senior Market Access Advisor, Center for Accelerating Innovation and Impact, USAID
Victoria Graham, Senior Technical Advisor, Office of Population and Reproductive Health, USAID
Emily Wainwright, Senior Operations Advisor Neglected Tropical Disease Program, USAID

DAY 1 WRAP-UP
Academy Hall
5:30-6PM

SPEAKER
Patrick Starr, Conexus Corporation

Fun Facts About D.C.

Washington National Cathedral

On the National Cathedral there is a grotesque of Darth Vader. In the 1980s, while the west towers were under construction, the Washington National Cathedral held a decorative sculpture competition for children. The third-place winner was a drawing of the fearful Star Wars villain, Darth Vader. The fierce head was sculpted and placed high upon the northwest tower of the Cathedral.

source: cathedral.org
MORNING PLENARY
8:30-10AM

WELCOME REMARKS
Academy Hall
8:30-9AM

PLENARY PANEL
Academy Hall
9:00-10AM

Financing Health

This panel will focus on the range of investment vehicles entering the market to fill the gap left by the public and private sectors in health sector investments. Moderated by Anita Campion, President and CEO of Connexus Corporation, this panel will highlight how different organizations are making unique investments in health systems strengthening. Beth Bafford will discuss the Calvert Foundation’s Global Health Sector Strategy for which it currently has a pipeline of investments in funds, enterprises and intermediaries related to health system strengthening. Baily Kempner will illustrate the equity investments made by Abraaj Private Equity Fund to strengthen healthcare eco-systems, including assets focused on improved health sector delivery, diagnostic networks and specialty health clinics. Finally, Aron Betru of the Milken Institute’s Center for Financial Markets will show how financial market understanding is needed to help develop innovation financial solutions to pressing global challenges. Through this panel discussion, participants will have a chance to understand the various issues and approaches used to facilitate debt and equity investments and how partnerships with public and private sector players can strengthen community health systems in developing countries.

FACILITATOR
Anita Campion, President & CEO, Connexus Corporation

PANELISTS
Beth Bafford, Director of Investments, Calvert Foundation
Baily Kempner, Principal, The Abraaj Group
Aron Betru, Managing Director at the Center For Financial Markets, Milken Institute

COFFEE & NETWORKING
10-10:15AM

Fun Facts About D.C.

In 1912, the Mayor of Tokyo, Japan gifted 3,000 cherry blossom trees to the City of Washington, DC. The first two trees were planted on the north bank of the Tidal Basin by then First Lady Helen Herron Taft and the Viscountess Chinda, wife of the Japanese ambassador. Since 1912, the Cherry Blossom Festival has served as the greatest springtime celebration for the city and attracts over 1.5 million visitors per year.

Source: www.nationalcherryblossomfestival.org

Cherry Blossoms

In 1912, the Mayor of Tokyo, Japan gifted 3,000 cherry blossom trees to the City of Washington, DC. The first two trees were planted on the north bank of the Tidal Basin by then First Lady Helen Herron Taft and the Viscountess Chinda, wife of the Japanese ambassador. Since 1912, the Cherry Blossom Festival has served as the greatest springtime celebration for the city and attracts over 1.5 million visitors per year.

Source: www.nationalcherryblossomfestival.org
Engaging Communities for Partnership Defined Quality and Better Accountability

Location: Angle Room

The resilience of a health system can be diminished by the disconnect between the designers and implementers of a health system framework and the community’s perspective. The USAID Community Participation for Action in the Social Sector (COMPASS) Project in Nigeria used a Partnership Defined Quality (PDQ) model to engage community coalitions in jointly defining standards in the health system. This engagement led to better decisions and higher quality health care by ensuring accountability, mobilizing domestic resources to improve the quality of health and its determinants, monitoring the standard of health using score cards, and ensuring two-way feedback with the health personnel. Participants in this session will be led through case scenarios and discuss viable approaches to engaging communities and building consensus in small groups.

SPEAKER
Dr. Moriam Olaide Jagun, USAID Nigeria

Adapting Strong Partnerships to Spotlight Frontline Health Workers in the Wake of the Ebola Crisis

Location: Academy Hall

In 2014-2015, the Ebola epidemic underscored an urgent need for greater attention to the needs of local frontline health workers in West Africa and worldwide. The Frontline Health Workers Coalition (FHWC)—organized in 2012 to address a need for greater and more strategic focus and investment in health workers on the frontlines of health systems in developing countries—responded. Although not oriented as an emergency response advocacy alliance, the FHWC membership mobilized to simultaneously spotlight local frontline health workers needs in West Africa and call for greater attention to the centrality of well trained and supported frontline health workers to building resilient health systems from the community level. This session will review lessons learned in adjusting the planned activities of an existing advocacy partnership—the FHWC—to raise attention to the needs and impact of frontline health workers in building resilient health systems.

SPEAKERS
Carolyn Moore, Jhpiego
Dr. Laura Hoemeke, IntraHealth International
Vince Blaser, IntraHealth International
Joan Holloway, Frontline Health Workers Coalition Steering Committee

Lunch & Networking
11:45AM-1PM

Leaning Technology and Community Partnerships to Build Clinical Research Capacity in Low-Resource Countries

Location: Angle Room

One aspect of a resilient health system is in the area of clinical research that allows for rapid scientific discovery to identify vaccines or other therapeutics, and promotes an effective translation into public health policy. This session will discuss the latest technologies, tools, and innovative community partnerships that help to improve the clinical research capacity of low-resource countries. Deloitte and the National Institute for Allergy and Infectious Diseases (NIAID) will highlight the various technology tools that NIAID has developed, which assist in building more effective scientific research for tuberculosis, HIV/AIDS and neglected tropical diseases. Participants will be encouraged to share their experiences in order to gain further insight on sustainability models, challenges and opportunities in translating findings into public health policy, and possibility of scaling such tools and partnerships to other countries.

SPEAKERS
Alex Rosenthal, National Institute for Allergy and Infectious Diseases (NIAID)
Tina Mendelson, Deloitte Consulting LLP
Usman Sheikh, Deloitte Consulting LLP
Connexus Corporation, an international development consulting firm, designs sustainable, cross-sectoral strategies that link developing economies and systems with global markets to address the needs of the most vulnerable populations. We specialize in:

**Organizational Capacity Building & Research**
- Micro, small and medium enterprise development
- Value chain analysis and strengthening
- Market research and analysis

**Knowledge Management**
- Conference coordination
- Training design and delivery
- Monitoring and evaluation

**Partnerships & Finance**
- Public-private sector partnering
- Applying business approaches to health system strengthening
- Value chain finance
- Institutional due diligence
- Project design and management
- Facilitating access to finance

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Transforming International Development through Innovative, Cross-Cutting Solutions
From Data to Action: Guatemala’s Health Indicators System

Location: Vista Room

In countries where resources are scarce and management of health systems is poor, access to up-to-date indicators and statistics is vital to allow for the improvement of accountability and decision-making. Palladium will showcase Guatemala’s Health Indicators System and how it is used to make health-related decisions. This system was developed with a focus on governance, standards for data exchange and quality and with usability principles in mind, reducing the need for training, and thus lowering operational costs and improving long-term sustainability. Participants in the session will interact, using their mobile devices, with the different tools that allow the monitoring of indicators, warning systems for epidemiologists and the knowledge management portal, learning how they support monitoring, planning, resource allocation, decision making, and advocacy. By the end of the session attendees will have a clear understanding of the potential of this system and the methodology for its development in their own contexts.

SPEAKER
Lorena Moreira, Palladium

Building Resilience of National Health Information Systems through Community Engagement

Location: Academy Hall

A country’s national health information system (HIS) provides foundational information to monitor and manage the health system. Investment in HIS must not only address intrinsic technical, organizational, and behavioral challenges that can affect HIS performance in stable periods, but also reduce health system vulnerability in times of crisis. This session will guide participants through three examples of innovative community engagement strategies for building resilient health information systems in resource constrained settings: Ethiopia, Hariana state; India; and, post-Ebola Liberia. In each setting, implementers engaged communities and partnered with stakeholders to catalyze health system resilience through building (or rebuilding) information systems and addressing the decision support needs of health managers, planners and policy makers. In this interactive workshop, participants will explore the case studies to identify the strategies used to engage national stakeholders and communities in building HIS resilience, and map the pathways that resulted in increased health system responsiveness.

SPEAKERS
Dr. Theo Lippeveld, JSI
Anne LaFond, JSI
Tariq Azim, JSI

Scaling National and Global Health Information Systems with OpenHIE

Location: Angle Room

In this session, participants will learn how the Open Health Information Exchange (OpenHIE) promotes a community of practice to leverage open international standards for health information exchange, with the ability to scale nationally, regionally and globally. Due to its standards-based architecture, OpenHIE can be reused across programmatic areas, as well as integrated with a national eHealth policy or strategic plan to help a Ministry build capacity and manage its health information system. Three different cases on the use of OpenHIE will be presented: PEPFAR Data for Accountability, Transparency, and Impact; the Better Immunization Data Initiative; and mHero, a communication platform deployed in Ebola-stricken countries. The session will share lessons learned and challenges, as well as an interactive demonstration of the mHero platform. The audience will also be engaged to actively participate in the session through a game-based learning platform facilitated by the panel.

SPEAKERS
David Potenziani, IntraHealth International
Liz Peloso, PATH
Denise Johnson, ICF International
Leah McManus, IntraHealth International
BREAKOUT SESSIONS
2:45-4:15PM

USING MEASUREMENT & ANALYTICS TO IMPROVE ACCOUNTABILITY

Strategic use of Program Monitoring Data to Enable Adaptive Program Management and Responsiveness to Communities

Location: Vista Room

To address the complexity inherent in health system strengthening and facilitate greater responsiveness of programs to community needs and desires, many implementers are experimenting with real time data (RTD) learning systems. The continuous cycle of real time data (RTD) collection and reflection empowers managers to identify gaps between program goals and expected outcomes, facilitating rapid, flexible responses to course-correct and improve performance. This session invites participants to explore examples of the use of RTD for adaptive management in health programming in three different countries in Africa. Following the presentation of three cases, participants will share their own experiences with RTD, extract key lessons across these various experiences, and reflect on the potential and actual use of RTD.

SPEAKERS
Anne LaFond, JSI
Dr. Lisa Hirschhorn, Ariandne Labs
Mattias Wiklund, JSI

LEVERAGING PARTNERSHIPS TO PROMOTE RESILIENCE

Leveraging Partnerships to Design and Implement a Community-Owned and Led Health Insurance Program

Location: Academy Hall

Nigeria’s informal sector (about 70% of the population) shoulders the heaviest cost of the country’s health problems, yet this sector has poor access to health resources. To help alleviate this disconnection, the Ukana West Ward II community-based health insurance (CBHI) scheme was launched in August 2014 by the Akwa-Ibom State government with technical assistance from the USAID-funded Program to Build Leadership and Accountability in Nigeria’s Health System (PLAN-Health) implemented by Management Sciences for Health (MSH). The goal of the scheme is to increase access to and utilization of high quality services by enrollees. The CBHI is now owned and managed by community members with support from the national, local, and state government. This session will describe how productive partnerships with keys stakeholders resulted in the design and implementation of the first community funded, owned, and governed health insurance scheme in Akwa-Ibom State.

SPEAKER
Dr. Jean Kagubare, Management Sciences for Health

SCALING TECHNOLOGY & INNOVATION TO INCREASE IMPACT

How Much is Enough? An Evaluation of an mHealth Community Health Worker Strengthening Program to Improve Maternal and Newborn Health in India

Location: Angle Room

This session will present findings from a 2014 mid-term evaluation of the Reducing Maternal and Newborn Deaths (ReMiND) project, which aims to improve knowledge and practices of community health workers through a mobile health application. One of the main driving questions behind the evaluation was: What is an adequate outcome? When looking at bottlenecks in community health programs, in relation to the targets set and what evaluations show, what is good enough? For the effort that goes into a project, what should be the appropriate rate of improvement, especially when considering scaling and replication? Participants will have the opportunity to debate these questions and learn about significant findings from the evaluation and key challenges. Presenters will discuss the responses to the challenges and the evolution of the project, and how this has affected implementation and outcome behaviors.

SPEAKERS
Elin Murless, Catholic Relief Services
Jaya Menon, Catholic Relief Services

COFFEE & NETWORKING
4:15-4:30PM
AFTERNOON PLENARY
4:30-6PM

PLENARY PANEL
Academy Hall
4:30-5:30PM

The Power of Private Partnerships

This hour-long session will show the exponential effects of private-private partnerships in improving global healthcare. Private sector health enterprises, in partnership with multinational corporations, are changing the way healthcare is being delivered to communities. The global health private sector revolution is spurred by advances in science and technology and by the realization that public sector healthcare reform rarely reaches the community level. The panel discussion will focus on how large and small private-sector organizations from the Innovations in Healthcare network have worked with partners to expand access to high-quality, affordable healthcare to create change at the community level. Panelists will share their own stories as well as provide recommendations for success in building connections between corporate entities and smaller healthcare companies. Innovations in Healthcare is a non-profit global healthcare organization hosted at Duke University and co-founded by Duke, McKinsey & Co. and the World Economic Forum.

FACILITATOR
Jennifer Potts, Deputy Director of Innovations in Healthcare, Duke University

PANELISTS
Ting Shih, CEO, ClickMedix
Alden Zecha, Partner, We Scale Impact
Peter Gross, Marketing Director, MicroEnsure

CLOSING REMARKS
Academy Hall
5:30-6PM

SPEAKERS
Rebecca Kohler, IntraHealth International

Fun Facts About D.C.

D.C. on the Big Screen
Washington, DC has been the set for numerous movies and television shows. The steep staircase made famous by the final scene of the Exorcist can be found in Georgetown. Union Station has been featured in movies such as Mr. Smith Goes to Washington and Collateral Damage. And of course, the marble edifice of the Lincoln Memorial can be seen in Independence Day, Armageddon, Forrest Gump and many others!

source: imbd.com
KEHINDE AGBAIYERO
Senior TB Technical Specialist
Abt Associates

Kehinde is a Senior Tuberculosis Technical Specialist with Abt Associates, HFG Project in Nigeria, a mission-driven, global leader in research and program implementation in the fields of health, social and environmental policy, and international development. Kehinde piloted and scaled-up Mobile Technology for TB Supportive Supervision in over 500 TB facilities and GxAlert Technology in over 100 Genexpert Laboratories across Nigeria. He has more than 10 years’ experience in the field of public health.

BETH BAFFORD
Director of Investments
Calvert Foundation

Beth is a Director of Investments at Calvert Foundation, a non-profit financial intermediary. Her main areas of focus are health and place-based community development. Prior to joining Calvert Foundation, Beth was a consultant at McKinsey & Company. She has also worked at the White House Office of Management and Budget, on the 2008 Obama for America campaign, and at UBS Financial Services. Beth received both her BA and MBA at Duke University.

DEBORAH ALMOND
Adolescent Sexual and Reproductive Health Specialist
Save the Children

Deborah joined Save the Children’s ASRH team as a Specialist in January 2016. Previously, she worked for the Terrence Higgins Trust as a Program Officer and for the National Health Service in London, UK. She holds a masters in Control of Infectious Diseases from LSHTM where she carried out research in Malawi. She has lived in the Dominican Republic and Guatemala working to increase access to sexual, reproductive and maternal health care for adolescents.

EMILY BARKIN
Consultant
Deloitte Consulting, LLP

Emily is a public health expert with 7 years of experience on global and domestic health projects. Her focus on Performance Measurement and Program Evaluation has helped to strengthen health sector programs and policy by leveraging data to inform government decision-making. She is currently working on Health System Strengthening initiatives through Deloitte’s Emerging Markets projects in Mozambique and Haiti. Prior to Deloitte, she directed all M&E activities for Washington, D.C.’s first health information exchange.

SARAH ANDERSSON
Senior Technical Advisor
JSI

Sarah is a Senior Technical Advisor for JSI. She oversees a number of supply chain projects. Sarah was the Country Technical Manager for the SC4CCM Project and managed country activities in Ethiopia and Malawi. This role included overseeing the development, deployment and implementation of cStock in Malawi. Her professional experience extends from working as a Pharmacist in teaching hospitals and pharmacies to providing technical assistance to strengthen public health supply chains in resource constrained settings.

ARON BETRU
Managing Director at the Center for Financial Markets
Milken Institute

Aron is the Managing Director of the Center for Financial Markets at the Milken Institute, where he leads strategic innovative financing initiatives to enhance social impact. His prior experience includes development roles at Financing For Development, UN Foundation, Dalberg Global Development Advisors, and private sector roles at McKinsey & Co. and Goldman Sachs. He holds an MBA from Columbia University, an MA from Johns Hopkins SAIS, and a BA in Economics and International Studies from Northwestern University.
Vince is the Director of the Frontline Health Workers Coalition (FHWC), an alliance of 34 US-based public and private organizations working together to urge greater and more strategic US investment in frontline health workers in developing countries. He is also an Advocacy Advisor for IntraHealth International, where the FHWC secretariat is housed. For more than 11 years, Vince has provided strategic analysis and visibility to the policy priorities of major global health coalitions and organizations.

Amy is a Senior Field Manager with Dimagi’s global services team. At Dimagi, Amy has supported project implementation in 10+ countries and the United States. Since joining Dimagi, she has worked on projects with Abt Associates, Mercy Corps, Pathfinder International, University Research Co., Harvard School of Public Health and the University of Pennsylvania. Before Dimagi, she held roles with the Government of Haiti and Helen Keller International on ICT4D initiatives.

Vanie Brady, MPH is a Technical Advisor for John Snow, Inc. She has 15 years of experience in strategic communications, policy/advocacy, operations, human resources, relationship management, and business development. Ms. Brady serves as a Senior Advisor for a USAID-Pakistan Health Systems Strengthening Project and the Strengthening TB and HIV & AIDS Responses in East-Central Uganda (STAR-EC) Project. She provides technical assistance to programs related to HIV, RMNCH, WASH, Youth and Substance Abuse.

Adelaide provides technical assistance to address ASRH needs within broader maternal, newborn and child health (MNCH) delivery platforms. She is a Medical Doctor with an MPH degree from the Hadassah-Hebrew University of Jerusalem and has over 20 years of experience in Primary Health Care; Community MNCH and Nutrition; RH/FP; and Communicable Disease Prevention. She currently works as the Adolescent Sexual & RH Advisor for the MCSP Program.

Anita is President and CEO of global consulting firm, Connexus Corporation. She is a finance specialist with 25 years of experience in international finance and private sector development. Anita oversees Connexus’ work on USAID’s FAIDA in Afghanistan and FinGAP in Ghana, as well as public private partnerships in Africa and Latin America. Previously, Anita managed Chemonics’ Financial Services Indefinite Quantity Contract and multiple projects.

Vikas, Senior HIS Advisor, with over 15 years of experience in over 10 Asian and African countries provides leadership support at the USAID funded Maternal and Child Survival Program (MCSP) on Health Information Systems (HIS). He focuses on improving design of national HIS, use of data for improvement and technology to improve HIS. With a focus on empowering health workers, he brings a combination of measurement and management experience to his work.
Molly Flynn
Office Manager
Dimagi

Molly is the Office Manager of Dimagi’s headquarters in Cambridge, MA. She works on Dimagi’s global operations team to help support Dimagi’s 100 international staff, as well as over 300 projects worldwide. She received her B.S. in Public Health from the University of Massachusetts Amherst, and spent two years working in a service capacity in underserved communities spanning from rural United States to Ghana before joining Dimagi.

Katherine Grau-Zavaleta
Consultant
Deloitte Consulting, LLP

Katherine is governance specialist with 6 years of experience in research, design, implementation and evaluation of public sector reforms. She currently supports The Transparent Local Governance and Improved Service Delivery Program in Honduras. Prior to joining Deloitte, she worked at the World Bank in the Governance Global Practice, strengthening IFMIS implementation, budget, and procurement reform throughout Latin America. She holds an MA from SAIS Johns Hopkins and a BA from SUNY New Paltz.

Mirtha Gonzalez
Deputy Chief of Party, USAID/NEXOS
Deloitte Consulting, LLP

Mirtha is the DCOP for the Transparent Local Governance and Improved Service Delivery Program in Honduras with more than 25 years of local and international development experience. She has served at the national and subnational level, as Deputy Director of the Honduran Social Investment Fund, and Planning Manager in San Pedro Sula. She was also the founder and former Executive Director of the Municipal Development Foundation. She holds an MBA and BA in Economics.

Peter Gross
Marketing Director
MicroEnsure

Peter is responsible for innovation and marketing for MicroEnsure, the world’s leading microinsurance company. After joining the company in Ghana in 2010, he built the MicroEnsure Africa model, which has since reached more than 40 million registered customers in 12 countries. 85% of the company’s customers were previously uninsured. Peter is currently busy building new business models, including hybrid health financing products. He holds degrees from Oxford University, Emory University, and Davidson College.

Victoria Graham
Senior Technical Advisor, Office of Population and Reproductive Health
USAID

Victoria has nearly 25 years of experience in international public health and has worked in a variety of sectors including maternal and child health, and family planning. She has focused her efforts on strengthening community-based family planning programs and advocating for the expansion of community-based family planning programming globally. Prior to working at USAID, Victoria worked with a variety of non-governmental organizations on health programming and was the first Director of the CORE Group.

Dr. Lisa Hirschhorn
Director for Implementation & Improvement Sciences
Ariadne Labs

Lisa has over 25 years of experience as a public health professional, improvement researcher, and clinician to measure and improve quality of care for underserved populations. She is currently the Director for Implementation and Improvement Sciences at Ariadne Labs, Associate Professor of Medicine at Harvard Medical School Department of Global Health, and Social Medicine and Senior Policy Advisor for Improvement Science for Partners in Health.
Quality Healthcare Through Collaboration

Building Healthcare Resiliency in Afghanistan

**DR. LAURA HOEMEKE**  
*Director, Communications and Advocacy*  
*IntraHealth International*

Laura, DrPH, MPH, IntraHealth International’s Communications and Advocacy Director, has 25 years of experience in global health, including long-term assignments in the Central African Republic, Benin, Senegal, and Rwanda, and short-term assignments throughout Africa. She has led family planning, maternal and child health, infectious disease control, and health systems strengthening programs. Hoemeke earned a doctorate in health policy and management from UNC Gillings School of Global Public Health and an MPH from Johns Hopkins University.

**DR. AFSANA KARIM**  
*Program Director, District Implementation, USAID/MaMoni HSS*  
*Save the Children*

Afsana is the Program Director- District Implementation in USAID funded MaMoni HSS project of SCI, Bangladesh. She is an expert of planning and implementation of MNCH and HSS programs. She is a physician with 17 years’ experience in public health management. She worked in Polio eradication program of WHO and contributed in establishing strong health systems for implementing EPI and surveillance activities. Dr Afsana also served IOM. She completed her MPH from Dhaka University.

**DR. MORIAM OLAIDE JAGUN**  
*Senior Family Planning/ Reproductive Health Program Manager*  
*USAID/Nigeria*

Moriam is a public health specialist with an accomplished 19 years track record in public health, health systems strengthening and clinical medicine. She has worked in the broad areas of maternal and child health programming in Nigeria and has supported programs using community structures in strengthening the health system. She has extensive experience in program management, policy dialogue, institutional capacity building and development of policy documents.

**DR. JEAN KAGUBARE**  
*Senior Principal Technical Advisor*  
*Management Sciences for Health*

Jean, MD., MPH., PhD is the Global Technical lead for Health Care Financing at Management Sciences for Health. He has more than 25 years of professional experience which cover clinical and public health programs. Since 2006, he has provided technical expertise to MSH projects in the areas of health care financing and management and governance with focus on performance based financing, community health insurance and costing of health service.
**SPEAKER BIOGRAPHIES**

**DR. CAROLINE KARUTU**  
Chief of Party, FUNZOKenya Project  
Intrahealth International

Caroline is a Doctor of Public Health (DrPH) holder with 12+ years of senior level experience working on HIV and AIDS, health systems strengthening, designing and leading training programs, and maternal child health programs with international and local non-governmental organizations (NGOs) in Ghana, Kenya, Malawi, Mozambique and South Sudan. Caroline is currently the Chief of Party for USAID funded FUNZOKenya Project whose goal is to improve access to and quality of health workforce training.

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**DRYNESS KASUNGAMI**  
Child Health Advisor, MCSP  
JSI

Dyness is a public health physician with 15 years of experience managing reproductive, maternal and child health programs. She works for John Snow Inc. as a child health technical adviser for the USAID-funded maternal and child health flagship, the Maternal and Child Survival Program. Dyness is interested in health systems including strengthening use of data collected through routine information systems for program and health worker performance monitoring.

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**BRAD KERNER**  
Adolescent Sexual and Reproductive Health Advisor  
Save the Children

Brad provides technical leadership for Save the Children’s Adolescent Sexual and Reproductive Health team. With over 16 years’ ASRH experience, he has particular interest in male involvement and infuses a gender lens into all of his work. While at Save the Children, Brad has led our strategic focus on very young adolescents and created a toolkit for ASRH in Emergencies. Brad served in the Peace Corps in Gabon and holds an MPH from Columbia University.

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**DR. LEELA KHANAL**  
Project Director, Chlorhexidine ‘Navi’ (Cord) Care Program  
JSI Research and Training Institute, Inc.

Leela is a public health professional from Kathmandu, Nepal with over 24 years of experience focusing on maternal, newborn and adolescent health as well as health communications. Leela has worked on the USAID-supported Nepal Family Health Program with JSI in collaboration with the Ministry of Health and Population’s Family Health Division. She is currently the Project Director on the JSI, Chlorhexidine ‘Navi’ (Cord) Care Program, a Saving Lives at Birth grant, working to improve newborn cord care using chlor-hexidine.

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**BAILY KEMPNER**  
Principal  
The Abraaj Group

Baily is a Principal on The Abraaj Group’s Global Markets team, focusing on investor coverage in the Americas. She has been involved in business development and fundraising for a number of The Abraaj Group’s private equity funds and in maintaining relationships with funds’ limited partners. Previously, Baily worked in private fund investment and emerging markets at Endeavor Global, Grassroots Capital and Lehman Brothers. She has an MBA from Harvard Business School and her BA from Yale University.

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**REBECCA KOHLER**  
Senior Vice President of Corporate Strategy and Development  
IntraHealth International

Rebecca provides vision and leadership for the successful execution of IntraHealth’s multi-year organizational strategy, including formulation of strategic alliances and achievement of revenue goals. A seasoned global health practitioner, Kohler has hands-on experience working on HIV/AIDS, reproductive health, safe motherhood, and child survival programs in more than 20 countries across several continents. Kohler holds a Master’s in Public Health from the University of North Carolina at Chapel Hill.
Melissa is a Project Manager at Connexus where she manages projects in Rwanda and Colombia that focus on facilitating access to finance for agricultural value chains. Previously, she worked at the SEEP Network on microfinance association strengthening in Brazil and Africa. Melissa served as a Peace Corps Volunteer in Costa Rica and holds a BA in Global Studies and Economics.

Dr. Rose Macauley is a Senior Technical Advisor at JSI Research & Training Institute, Inc. Rose is a public health physician with an MD and MPH as well as over 30-year experience in health program design, management, implementation, monitoring and evaluation, and over 20 years USAID experience. Rose is currently the country representative for JSI Research and Training Institute, Inc. (JSI), in Liberia. Here she provides overall strategic direction and technical support to JSI’s country portfolio across projects and oversees new business development.

Chris Macek is CEO of SystemOne and lead designer with the GxAlert development team. Mr. Macek has worked in the field of connected diagnostics for the past several years leading national rollouts in Nigeria, Kenya, Guatemala, and Tanzania. Mr. Macek’s expertise is in data consumption of connected diagnostics and the various use cases that are evolving as this information becomes available.

Dr. Theo Lippeveld is Vice-President, International Division at JSI. Theo, MD, MPH, is a public health physician with more than 30 years of experience in health policy analysis, health systems strengthening, health services planning in developing countries, and M&E. He is Senior HIS Advisor for the MEASURE Evaluation project, as well as Vice-President of JSI. Dr. Lippeveld has a Medical Degree from the University of Louvain (Belgium), a Masters in Public Health from Harvard University (USA).

Anne Lafond is Director, Center for Health Information, Monitoring & Evaluation at JSI. Anne is the Director of the JSI Center for Health Information, Monitoring and Evaluation (CHIME) and Senior Evaluation Advisor at John Snow, Inc. (JSI). She has engaged with global health research, monitoring and evaluation and program design for 28 years to maximize the use of evidence and learning in addressing health challenges for people in low income settings.

Nazo Kureshy is Team Leader, Community Health, Infectious Diseases, and Nutrition at USAID. Nazo serves as the Team Leader for the Community Health Team and guides community and civil society priorities for USAID’s goal to end preventable child and maternal deaths through the Child Survival and Health Grants Program, the Integrating Community Health mechanism, USAID’s flagship Maternal and Child Survival Program (MCSP), and for USAID/Pakistan. In this role, Nazo provides strategic contributions to USAID’s policy dialogue on partnerships with civil society organizations in the health sector.

Dr. Rose Macauley
Senior Technical Advisor
JSI Research & Training Institute, Inc.

Chris Macek
Senior System Designer
SystemOne

Dr. Theo Lippeveld
Vice-President, International Division
JSI

Anne Lafond
Director, Center for Health Information, Monitoring & Evaluation
JSI

Nazo Kureshy
Team Leader, Community Health, Infectious Diseases, and Nutrition
USAID
LEAH MCMANUS  
His Specialist  
IntraHealth International

Leah McManus is a Program Officer at IntraHealth International, working with programs in West and Central Africa that focus on supporting the health worker. Currently, Leah is working with Ministries of Health in Liberia, Guinea, and Mali to develop and deploy mHero, an integrated digital health platform for health worker communication and coordination, as a cross-cutting component of the national health information system. Leah holds a Master’s in International Development from North Carolina State University.

KATE DONOVAN McNABB  
Technical Advisor, END in Africa Project  
Deloitte Consulting, LLP

Kate is a technical advisor to the END in Africa project, providing assistance in the areas of strategic social partnerships and advocacy and communications. Her areas of experience include maternal health, HIV/AIDS, nutrition, neglected tropical diseases, medical supply chains, mHealth, and health systems strengthening. Kate received her MPH from the University of North Carolina.

TINA MENDELSON  
Principal  
Deloitte Consulting, LLP

Tina is a principal with Monitor Deloitte strategy practice at Deloitte Consulting with 18 years of experience advising government agencies on program strategies, stakeholder engagement, partnerships and organizational transformations. With experience working in over 20 countries, she is currently supporting US government agencies and donors in developing new frameworks and building stakeholder’s organizational capabilities to improve community resilience and global health security.

JAYA MENON  
Monitoring, Evaluation, Accountability & Learning Manager  
Catholic Relief Services

Jaya is the Monitoring and Evaluation Manager for CRS India health projects. She is engaged in planning, executing and monitoring key health system strengthening interventions of the ReMIND program. She has over 15 years of experience in the field of public health in India. Her professional interests include maternal newborn and child health, mHealth, health system strengthening, capacity building and learning.

CAROLYN MOORE  
Program Officer, mPowering Frontline Health Workers  
Jhpiego

Carolyn is Program Officer with mPowering Frontline Health Workers, a public-private partnership that works to accelerate and improve training for frontline health workers through mobile technology. Carolyn supports technical work in country programs, global learning, advocacy, and shared content; and coordinates across mPowering’s diverse partnership. Carolyn has a background in maternal and child health, health education, program management, and community development.

LORENA MOREIRA  
Manager, Information Systems, HEPP - Guatemala  
Palladium

With over 25 years of experience as an International Consultant in the Technology for Development field, Lorena has led projects integrating technology for development with a focus on health, education and governance. She has ample experience in the integration of technology and business intelligence tools in social development contexts. Currently, she leads Palladium’s development of Guatemala’s National Social Information System and the Health Management Information System, as part of the HEP+ Project.
ELIN MURLESS
Program Quality Manager, Health
Catholic Relief Services

Elin is a health specialist with focus on HIV, nutrition, maternal and child health, and mHealth, with work experience in sub-Saharan Africa and India, in the hospital, NGO and UN setting. She is currently the program quality manager for CRS India health programs and loves to travel.

FADZAI MUTSEYKWA
Director of Innovations, Research, M&E, MCHIP/Zimbabwe
JSI

Fadzai is Director of Innovations, Research, M&E on the USAID funded MCHIP Zimbabwe. She has 10 years of experience working as a physician in the public health sector in Zimbabwe during which time she has been involved in numerous implementation research and program learning efforts especially in the areas of MNCH and HIV as well as quality of care improvement at community and facility level health programs.

MADINA NAKIBIRIGE
Grants Director, USAID Strengthening Decentralization for Sustainability Program
Cardno Emerging Markets USA, Ltd.

Madina is the Grants Director on the USAID/Uganda-funded Strengthening Decentralization for Sustainability program implemented by Cardno, where she manages over $18 million in grants. She has 15 years’ experience working on donor-funded public and civil society strengthening programs. Previously, she worked with Deloitte and John Snow Inc. Her expertise includes grants management for health, HIV/AIDS, orphans and vulnerable children programs.

MICHAEL MYERS
Managing Director
The Rockefeller Foundation

As the Managing Director, Michael coordinates The Rockefeller Foundation’s work globally in health, including universal health coverage, health system resilience, planetary health and other health priorities. Previously, Mr. Myers was chief counsel and staff director to the late U.S. Senator Ted Kennedy where he worked on a range of major legislation, including the U.S. Affordable Care Act. Prior to that, he worked on international humanitarian matters for UNHCR and several NGOs.

JONATHAN PEARSON
Specialist Leader, Strategy & Operations
Deloitte Consulting, LLP

Jonathan has 15 years of international fieldwork, including regional expertise in Africa, Asia, and Latin America. He is an innovator in performance measurement and continuous program improvement for public health programs, developing methodologies and approaches for the world’s most challenging environments. Jonathan has experience leading financial management and monitoring and evaluation programs inside USG’s international missions, emerging market government institutions, and NGOs.

LIZ PELOSO
Senior Global Outreach Advisor
PATH

Liz has spent the last decade helping to improve clinical practice and services by taking advantage of technology and information. She has worked with hospitals, regions, provinces and countries to bring about scalable and appropriate solutions to improve care in both the developed and developing world.
DAVID POTENZIANI
Senior Health Informatics Advisor
IntraHealth International

Dave has explored the application of health informatics approaches in the US, Africa, and Asia. He dives into an array of ICT domains: mHealth, eLearning, eHealth policy, and HRH. He has participated in the development of national eHealth policies and practices and the application of open technologies for interoperability. He came to IntraHealth from two decades at the University of North Carolina. He is a recovering historian and a writer of nerd science fiction.

KATIE SEARS
Senior Health Technical Advisor, Health Sector Resiliency Project, Afghanistan
Palladium

Over the last decade, Katie has worked in the area of health systems strengthening – overseeing technical interventions in stewardship, governance building, information systems, quality improvement, private sector engagement/development and health finance. She has developed national grants programs and mechanisms for contracting out of primary health care and HIV services. During her career, she has worked extensively in over ten countries in South Asia and Africa including over nine years of experience in Afghanistan, working and living in a post conflict environment.

JENNIFER POTTS
Deputy Director
Innovations in Health Care, Duke University

Jennifer focuses on implementation of new technologies in emerging markets with an emphasis on integrating into health systems for expansion and scale. With decades of experience in health, education and finance in the global south, she brings solid skills in innovative program evaluation and knowledge use to transform organizational achievement. Ms. Potts provides guidance on business development, implementation, evaluation and policy analysis to help bring innovations to scale.

USMAN SHEIKH
Senior Manager
Deloitte Consulting, LLP

Usman has over 15 years of experience of successfully delivering mission-critical, global, and high-impact data and analytics engagements for the Life Sciences organizations. For the last 3 years, Usman has been leading the Research Data Analytics program at the National Institute for Allergic and Infectious Diseases (NIAID) under National Institutes of Health where his focus has been to leverage information technology to advance scientific research by developing solutions for the global research community that NIAID supports.

ALEX ROSENTHAL
Chief Technology Officer
National Institute for Allergy and Infectious Diseases (NIAID)

Alex has been leading projects on behalf of the National Institute of Health since 1994. He currently serves as the NIAID’s Chief Technology Officer, where he provides executive leadership to a wide spectrum of clinical informatics, electronic content management, bioinformatics, application development, IT security, and IT infrastructure activities. Alex provides executive oversight to the Network of In-Country Tuberculosis Portals program, leading collaborations between the Institute and multiple countries with MDR/XDR tuberculosis burden.

TING SHIH
CEO
ClickMedix

Ting is CEO and Founder of ClickMedix, an award-winning social enterprise born out of Massachusetts Institute of Technology that enable health organizations to serve more patients while lowering costs. She has implemented mobile health programs across more than 15 countries in North America, South America, Africa, and Asia to address chronic diseases and infectious diseases via ClickMedix’s connected health platform. Ting holds an MBA from MIT Sloan School of Management and MS in Systems Engineering from MIT.

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SPEAKER BIOGRAPHIES
Alden is a Founding Partner at health industry consulting firm We Scale Impact. He focuses on assisting clients with strategy, finance and operations especially in the emerging markets leveraging over 25 years of broad-range executive expertise and work in 35 countries. Alden previously founded Sproxil targeted at reducing pharmaceutical counterfeiting, growing it to operations in 7 countries. He also founded an OTC drug distribution company and worked on regulatory compliance with the Japanese MHW (FDA).

Patrick is a Finance Specialist at Connexus where he focuses on building local management capacity and developing agricultural value chains. Patrick began his career at PricewaterhouseCoopers where he worked advising federal clients on projects related to human capital and sustainability. He then took his skills to Benin where he worked as a Peace Corps volunteer. He holds a degree in Finance from the University of Notre Dame as well as an MBA from Cornell University.

Emily Wainwright RD, MPH is currently the Team Leader for the Neglected Tropical Disease (NTD) Program at the U.S. Agency for International Development (USAID). Prior to holding positions at USAID, Ms. Wainwright worked with both the United Nations Children’s Fund (UNICEF) and the Bangladesh Rural Advancement Committee (BRAC) in Bangladesh. She is a Registered Dietitian and holds a Masters of Public Health from Johns Hopkins University.

Kimberly is a strategy specialist at Deloitte Consulting. She works with global organizations in the public and private sector to design and implement sustainable and integrated programs that leverage strategic partnerships to improve population health and wellness, particularly among underserved populations. Kimberly is the Deloitte Project Manager for the END in Africa project.

Mattias advises projects and clients on digital technology and sits on the Global Digital Health Network Advisory Board. Mattias holds a Master’s Degree in Technology Management from Georgetown University. He brings nearly 15 years of professional experience in information systems service design and delivery, web-based application development and operations, business process management/improvement and change management, and applies his experience to solve international public health challenges.

Akib has served for 15 years as the Upazila Family Planning Officer (UFPO), Madhabpur, Habignaj under the Ministry of Health and Family Welfare, Government of the People’s Republic of Bangladesh. As the UFPO, he thrives in his role as a proactive leader in the development of Family Planning, Maternal & Neonatal, Child Health Care, Reproductive Health Care, Nutrition programs, and in raising awareness about Save Delivery at the community level.
THANK YOU

CRACKING THE NUT HEALTH TEAM
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Melissa Matlock, Project Manager
Laura Smith, Operations Manager
Shannon Smith, Project Associate
Ali Boyer, Project Associate
Patrick Starr, Finance Specialist
Kim Ha, Consultant

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Rebecca Kohler, IntraHealth International
Laura Hoemeke, IntraHealth International
Elizabeth Kohlway, Global Health Council

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Nigeria
South Africa
Tanzania
Uganda
Zambia
Zimbabwe

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Cambodia
India
Indonesia
Nepal
Pakistan
The Philippines

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Netherlands
Sweden
United Kingdom

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Canada
Guatemala
Guyana
Haiti
Honduras
United States of America
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